

**FUNDING AGREEMENT
BETWEEN COUNTY OF LOS ANGELES AND
THE CITY OF LANCASTER
FOR HOMELESS SERVICES**

Contract No. HI-23-004

AMENDMENT ONE

THIS AMENDMENT ONE is made and entered into by and between

COUNTY OF LOS ANGELES
(hereinafter "County"),

and

CITY OF LANCASTER
(hereafter "City" or "Local Jurisdiction")

Business Address:
44933 Fern Ave.
Lancaster, CA 93534

WHEREAS, reference is made to that certain document entitled "FUNDING AGREEMENT BETWEEN COUNTY OF LOS ANGELES AND THE CITY OF LANCASTER FOR HOMELESS SERVICES", dated January 21, 2024, and further identified as County Contract No. HI-23-004, and any amendments thereto (all hereafter referred to as "Contract" or "Agreement");

WHEREAS, pursuant to Government Code section 26227, the Los Angeles County Board of Supervisors ("Board") may appropriate and expend money to establish County programs or to fund other programs deemed to be necessary to meet the social needs of the population of the County; and

WHEREAS, on May 3, 2022, the Board approved a motion to implement the New Framework to End Homelessness in Los Angeles County, which focuses on three key partners – (1) Rehousing System, (2) Mainstream County Government Systems, and (3) Partnerships with Cities, and five categories of actions for each partner: Coordinate, Prevent, Connect, House, and Stabilize; and

WHEREAS, as part of the New Framework to End Homelessness motion, the Board directed the County Chief Executive Officer to increase co-investment opportunities for cities and Councils of Governments and enlist city engagement in expanding the supply of interim and permanent housing; and

WHEREAS, on May 17, 2022, the Board delegated authority to the Chief Executive Officer, or her designee, to enter into and amend multi-year service contracts, memoranda of understanding, or funding agreements, with local jurisdictions administering homeless services programs with Board approved funding provided that: (a) agreements and/or amendments do not exceed available Board approved funding; and (b) County Counsel approves as to form the amendment prior to any such amendment; and

WHEREAS, the COUNTY and City mutually agree that it is to both of their benefit to amend the Agreement to: 1) add Board approved additions, to, and revision of, some of the standard contractual terms and conditions, 2) replace in its entirety Exhibit A, Statement of Work with Exhibit A-1, Statement of Work, and 3) replace in its entirety Exhibit B, Pricing Schedule, with Exhibit B-1, Pricing Schedule, for a maximum contract amount not to exceed \$5,684,043.

NOW, THEREFORE, in consideration of the mutual benefits derived therefrom, it is agreed between the parties that the Agreement, Contract Number HI-23-004, shall be amended as follows:

1. This Amendment One shall commence on the date of execution by the County's Chief Executive Officer or her designee.
2. Section X. Standard Terms and Conditions, Sub-section I, Consideration of Gain/Grow Program Participants for Employment, shall be deleted in its entirety and replaced as follows:

“I. Consideration of Hiring Gain/Start Participants

Should the Local Jurisdiction require additional or replacement personnel after the effective date of this Agreement, the Local Jurisdiction will give consideration for any such employment openings to participants in the County's Department of Public Social Services Greater Avenues for Independence (GAIN) Program or Skills and Training to Achieve Readiness for Tomorrow (START) Program who meet the Local Jurisdiction's minimum qualifications for the open position. For this purpose, consideration will mean that the Local Jurisdiction will interview qualified candidates. The County will refer GAIN/START participants by job category to the Local Jurisdiction. The Local Jurisdiction must report all job openings with job requirements to: gainstart@dpss.lacounty.gov and bservices@opportunity.lacounty.gov and DPSS will refer qualified GAIN/START job candidates. In the event that both laid-off County employees and GAIN/START participants are available for hiring, County employees must be given first priority.”

3. Section X. Standard Terms and Conditions, Sub-section o, Local Jurisdiction's Acknowledgement of County's Commitment To The Safely Surrendered Baby Law, shall be deleted in its entirety and replaced as follows:
 - “o. Local Jurisdiction's Acknowledgement to County's Commitment to Safely Surrendered Baby Law
The Local Jurisdiction acknowledges that the County places a high priority on the implementation of the Safely Surrendered Baby Law. The Local Jurisdiction understands that it is the County's policy to encourage all County contractors to voluntarily post the County's poster in a prominent position at the Local Jurisdiction's place of business. The Local Jurisdiction will also encourage its subcontractors, if any, to post this poster in a prominent position in the subcontractor's place of business. Information and posters for printing are available at <https://lacounty.gov/residents/family-services/child-safety/safe-surrender/>.
4. Exhibit A, Statement of Work, shall be replaced in its entirety by Exhibit A-1, Statement of Work, attached hereto and incorporated herein by reference. All references to Exhibit A shall hereafter be replaced by Exhibit A-1.
5. Exhibit B, Pricing Schedule, shall be replaced in its entirety by Exhibit B-1, Pricing Schedule, attached hereto and incorporated herein by reference. All references to Exhibit B shall hereafter be replaced by Exhibit B-1.

Except for the changes set forth herein above, Agreement shall not be changed in any respect by the Amendment.

[illegible]

IN WITNESS WHEREOF, the parties hereto have executed this Amendment One:

COUNTY OF LOS ANGELES

By _____
FESIA A. DAVENPORT Date
Chief Executive Officer

APPROVED AS TO FORM:

DAWYN R. HARRISON
County Counsel

By _____
Senior Deputy County Counsel

CITY OF LANCASTER

By _____

Print Name _____

Title _____

**STATEMENT OF WORK
CITY OF LANCASTER
LOCAL SOLUTIONS FUND**

I. Overview

Homelessness is a regional crisis. As such, one of the top priorities of the Chief Executive Office's Homeless Initiative (CEO-HI) is to continue strengthening the collaboration between the County and diverse stakeholders, including the 88 cities in Los Angeles County. Since cities have jurisdiction over planning/land use activities and have the insight to support locally specific solutions, cities play a unique role in our countywide efforts to prevent and combat homelessness.

The City of Lancaster (City) is the fifth largest city in the County and the 32nd largest city in California, with a growing population of over 171,000 residents. Lancaster is part of the County's Service Planning Area (SPA) 1 and the Fifth Supervisorial District. Homelessness in the City is visible and life-threatening as persons sleeping in the desert struggle with extreme weather, including both subfreezing temperatures and intense heat waves. The larger crisis requires innovative, collective action to address the undesirable inflow into homelessness—especially in the family and transition-age youth population.

To increase city participation in the County's New Framework to End Homelessness, the strategic emphasis is to create co-investment opportunities that lead to an increase in cities' ability to respond at a local level to community members' greatest concerns in alignment with the New Framework, while leveraging cities' unique capabilities to increase access to housing.

Information on the required deliverables for the Local Solutions Funds (LSF). Cities shall use LSF to implement activities that align with the County's New Framework to End Homelessness. The New Framework to End Homelessness outlines the following strategies for cities and COGs.

New Framework to End Homelessness Strategies		
1	Coordinate	Regional and Local Annual Planning
2	Prevent	Infuse Problem-Solving into Local Services
3	Connect	Outreach and Navigation Linked to Local Rehousing Services
4	House	Co-Investment in Permanent Supportive Housing (PSH) and Interim Housing
		Locally Sited Time Limited Subsidies (TLS)
5	Stabilize	Local Eviction and Prevention Prioritized and Linked to Formerly Homeless Residents

II. Objective

The City will use this funding to manage the tasks described below, including the implementation of the City's Homelessness Plan activities that align with the New Framework to End Homelessness.

III. Tasks

Task 1: Local Homeless Services and Housing Programs			
Task 1A: 2024 Lancaster Community Homeless Plan			
<p>Task 1A Description: Through the implementation and execution of the City's 2018 Lancaster Community Homelessness Plan, the City was equipped to learn of local successes and shortfalls; continue to evaluate the effectiveness of current services; and, identify and introduce new strategies to address homelessness. The 2024 Lancaster Community Homelessness Plan will refresh, update, and revitalize the 2018 Plan to ensure its relevance and responsiveness, and to ensure the City can continually build upon its objectives:</p> <ul style="list-style-type: none"> - Align efforts with the L.A. County's Homeless Framework to End Homelessness Strategies - Consider a truly wholistic approach (for the entire community) - Provide equal focus on public safety and community vitality - Engage the community and expand the needs assessment regarding homelessness in Lancaster - Identify best practices and impediments - Identify criteria and strategies that make homelessness in Lancaster rare, brief, and non-recurring <p>Alignment with New Framework To End Homelessness (Check all that apply)</p> <p><input checked="" type="checkbox"/> Coordinate- Regional and Local Annual Planning</p> <p><input type="checkbox"/> Prevent- Infuse Problem-Solving into Local Services</p> <p><input type="checkbox"/> Connect- Outreach and Navigation linked to Local Rehousing Services</p> <p><input type="checkbox"/> House- Co-Investment in Permanent Supportive Housing and Interim Housing; Locally Sited Time Limited Subsidies</p> <p><input type="checkbox"/> Stabilize- Local Eviction and Prevention prioritized and linked to formerly homeless residents</p> <p><input checked="" type="checkbox"/> Supporting Activity- Regional Planning, Data Sharing & Tracking, Advocacy, Lived Experience, Quality Improvement, Research & Evaluation, Practice to Advance Equity</p>			
	Key Performance Indicators/Metrics	Targets (Anticipated Impact)	Timeline
1A.i.	Community stakeholders and people with lived experience will provide input and feedback on issues, topics, and challenges that	<p>A. At least 33% of data sources will come from publicly sourced data used to identify national and local trends in homelessness.</p> <p>B. At least 33% of data sources will come from community-sourced data via community-</p>	Annually

	<p>identify and introduce new strategies to address homelessness. Consultant will be retained to assist with overall plan and aid in engaging multiple city departments throughout process.</p>	<p>wide workshops, focus group meetings, in-person and phone interviews with key stakeholders, interviews with individuals experiencing homelessness, a service provider survey, and a survey for the public</p> <p>C. At least 33% of data sources will come from stakeholder data by establishing a framework of the existing services, service providers, and barriers facing community members who need services.</p> <p>D. At least 500 people will provide input and feedback on issues, topics, and challenges surrounding homelessness</p>	
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Task 1B: A Place-In-Time Program Expansion

Task 1B Description: Antelope Valley College has one of the highest homeless student populations of all community colleges in California. The A-Place-In-Time Program provides transitional housing, wraparound services, and navigation for unhoused students at Antelope Valley College. The goal of this program is to help students experiencing homelessness meet their immediate housing needs while empowering their academic success, impacting physical and mental health, and providing them with the tools needed to break the cycle of homelessness. The City will work directly with Antelope Valley College to identify eligible students and ensure they have resources. LSF funds will pay for the transition from community college homes for students experiencing homelessness to new housing when they complete their studies/graduate.

Alignment with New Framework To End Homelessness (Check all that apply)

- ☐ **Coordinate-** Regional and Local Annual Planning
- ☐ **Prevent-** Infuse Problem-Solving into Local Services
- ☒ **Connect-** Outreach and Navigation linked to Local Rehousing Services
- ☐ **House-** Co-Investment in Permanent Supportive Housing and Interim Housing; Locally Sited Time Limited Subsidies
- ☐ **Stabilize-** Local Eviction and Prevention prioritized and linked to formerly homeless residents
- ☒ **Supporting Activities-** Training & Capacity Building, Advocacy, Implementation Coordination, Lived Experience, Practice to Advance Equity

	Key Performance Indicators/Metrics	Targets (Anticipated Impact)	Timeline
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1B.i.	The program will provide transitional housing, wraparound services, and navigation for unhoused students at Antelope Valley College.	<p>A. A total of 15 participants graduated and/or transferred to another workforce development opportunity</p> <p>B. A total number of 15 participants requested supportive services (e.g. document ready, health care, food stability)</p> <p>C. A total number of 15 participants linked to support services (e.g. document ready, health care, food stability)</p> <p>D. A total of 10 participants not placed on academic probation each term</p> <p>E. At least 60% of participants surveyed indicate self-improvement (participants self-identified that they believe they had personal and/or professional improvement as a result of the program)</p> <p>F. At least 15 of the participants exit to permanent housing</p>	<p>A. Annually</p> <p>B. Annually</p> <p>C. Annually</p> <p>D. Semester/Qtr.</p> <p>E. Quarterly</p> <p>F. Annually</p>
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Task 1C: Community Ambassadors Program

Task 1C Description: The City will subcontract for the Community Ambassadors Program which is designed to engage with the homeless community and provide coordinated information regarding programs and services while providing a reassuring presence, responsive hospitality, and customer service for the community. This program will deploy a team of Community Ambassadors in our most vulnerable areas of the City to serve as goodwill representatives and assist various agencies in communicating unwanted behavior/activity related to quality of life infractions. Community Ambassadors will engage with the homeless community and provide coordinated information regarding connection to shelters, programs, and services. The program aims to serve approximately 300 people experiencing homelessness.

Alignment with New Framework To End Homelessness (Check all that apply)

- ☐ **Coordinate-** Regional and Local Annual Planning
- ☐ **Prevent-** Infuse Problem-Solving into Local Services
- ☒ **Connect-** Outreach and Navigation linked to Local Rehousing Services
- ☐ **House-** Co-Investment in Permanent Supportive Housing and Interim Housing; Locally Sited Time Limited Subsidies

<input checked="" type="checkbox"/> Stabilize- Local Eviction and Prevention prioritized and linked to formerly homeless residents <input type="checkbox"/> Supporting Activities-			
	Key Performance Indicators/Metrics	Targets (Anticipated Impact)	Timeline
1C.i.	Number of Individuals Engaged Through Outreach	75 individuals engaged through outreach	Quarterly
1C.ii.	Number of Individuals Receiving Case Management/ Care Coordination	15 individuals received case management/ care coordination	Quarterly
1C.iii.	Number of Individuals Enrolled in Housing Navigation	10 individuals enrolled in housing navigation services	Quarterly
1C.iv.	Number of Individuals Referred to Interim Housing	15 individuals were referred to interim housing	Quarterly
1C.v.	Number of Interim Housing Placements	5 interim housing placements	Quarterly
1C.vi.	Number of Individuals Linked to Permanent Housing	20 individuals linked to permanent housing	Quarterly
1C.vii.	Number of Permanent Housing Placements	5 permanent housing placements	Quarterly
1C.viii.	Number of Individuals Referred to Supportive Services	40 individuals referred to supportive services	Quarterly
1C.ix.	Number of Individuals Enrolled in Public Benefits and/or other Supportive Services	33 individuals enrolled in supportive services	Quarterly
Task 1D: Community Services Mini-Grant Program			
<p>Task 1D Description: The City will administer a Community Services Mini-Grant Program designed to assist local community-based organizations that provide homeless prevention and diversion programs and resources to expand and strengthen support services grant funds will assist organizations in increasing the impact, improving the effectiveness of their resources, and enhancing the City's partnership with community organizations. Mini-grant awards will range from \$500 - \$10,000, depending on the scope and need of the request.</p> <p>Alignment with New Framework To End Homelessness (Check all that apply)</p> <p><input type="checkbox"/> Coordinate- Regional and Local Annual Planning</p> <p><input checked="" type="checkbox"/> Prevent- Infuse Problem-Solving into Local Services</p> <p><input type="checkbox"/> Connect- Outreach and Navigation linked to Local Rehousing Services</p>			

<input type="checkbox"/> House- Co-Investment in Permanent Supportive Housing and Interim Housing; Locally Sited Time Limited Subsidies <input type="checkbox"/> Stabilize- Local Eviction and Prevention prioritized and linked to formerly homeless residents <input checked="" type="checkbox"/> Supporting Activity- Data Sharing & Tracking, Advocacy, Implementation Coordination, Research & Evaluation, Practice to Advance Equity			
	Key Performance Indicators/Metrics	Targets (Anticipated Impact)	Timeline
1D.i	Community-based organizations will apply for and receive funds to expand and strengthen supportive services that help mitigate the effects of homelessness, tracking and sharing key metrics with the City and County.	A. At least 50 grant applications received B. At least 24 mini-grants awarded C. At least 50% (12) of the grant awards will be for new (not existing) community needs to be addressed D. At least 75% (18) of organizations funded met their funding and grant objectives	Annually
Task 1E: Family + As One Interim Housing Program			
<p>Task 1E Description: The Family + As One Interim Housing Program will provide hotel payments, supportive services, and housing navigation to families who have fallen into homelessness within the last 90 days, through local hotel partners, who have up to 20 rooms available at one time. However, on average 5-7 families may be housed at any time. Hotel stays can range from 30-90 days. The City will subcontract with local service providers within 60 days of contract execution. All exited families retained housing for more than three months, every "engaged" family completed the Vulnerability Index - Service Prioritization Decision Assistance Tool (VI-SPDAT), and all "engaged" families successfully completed Housing Stability Plans.</p> <p>Alignment with New Framework To End Homelessness (Check all that apply)</p> <input type="checkbox"/> Coordinate- Regional and Local Annual Planning <input type="checkbox"/> Prevent- Infuse Problem-Solving into Local Services <input type="checkbox"/> Connect- Outreach and Navigation linked to Local Rehousing Services <input checked="" type="checkbox"/> House- Co-Investment in Permanent Supportive Housing and Interim Housing; Locally Sited Time Limited Subsidies <input checked="" type="checkbox"/> Stabilize- Local Eviction and Prevention prioritized and linked to formerly homeless residents <input checked="" type="checkbox"/> Supporting Activity- Advocacy, Implementation Coordination, Lived Experience			
	Key Performance Indicators/Metrics	Targets (Anticipated Impact)	Timeline
1E.i.	Number of Families Served in Program	10 families served in program	Quarterly

1E.ii.	Number of Families Receiving Case Management/ Care Coordination	10 families received case management/ care coordination	Quarterly
1E.iii.	Number of Families Referred to Interim Housing	10 families referred to interim housing	Quarterly
1E.iv.	Number of Interim Housing Placements	10 interim housing placements	Quarterly
1E.vi.	Number of Permanent Housing Placements	7 permanent housing placements	Quarterly
1E.vii.	Number of Families Referred to Supportive Services	10 families referred to supportive services	Quarterly
1E.viii.	Number of Families Enrolled in Public Benefits and/or other Supportive Services	10 families enrolled in public benefits and/or other supportive services	Quarterly

Task 1F: Feed the Need Food Distribution Program

Task 1F Description: Feed the Need Food Distribution Program will supply dietician-approved meals at designated sites experiencing isolation and food insecurity. In addition, this program will provide routine case management services to help clients connect to community resources to set and meet goals that improve food insecurity and life stability.

Amendment #1 deletes this program from this exhibit

Task 1G: Homeless Liaison (Part-Time)

Task 1G Description: The Homeless Liaison is a part-time position that is primarily responsible for providing leadership, guidance, and support to the LSF subcontractors and partners in order to support the integration, improvement, and coordination of the LSF programs/projects. The Homeless Liaison will identify system and program gaps and needs, provide programmatic and process improvement, and spearhead greater system efficiencies. Additionally, the Homeless Liaison will develop and maintain strategic partnerships as well as play a key role in building and strengthening the ties between the City of Lancaster, its subcontractors, and the communities they serve. The Liaison will also provide support for updating Lancaster Connect resources to ensure information is accurate and up to date.

Alignment with New Framework To End Homelessness (Check all that apply)

- ☒ **Coordinate-** Regional and Local Annual Planning
- ☐ **Prevent-** Infuse Problem-Solving into Local Services
- ☐ **Connect-** Outreach and Navigation linked to Local Rehousing Services
- ☐ **House-** Co-Investment in Permanent Supportive Housing and Interim Housing; Locally Sited Time Limited Subsidies
- ☐ **Stabilize-** Local Eviction and Prevention prioritized and linked to formerly homeless residents

<input checked="" type="checkbox"/> Supporting Activity- Regional Planning, Advocacy, Implementation Coordination, Quality Improvement			
	Key Performance Indicators/Metrics	Targets (Anticipated Impact)	Timeline
1.G.i.	Number of Programs Implemented	5 programs	Quarterly
1.G.ii.	Number of Reports Completed/Updated	1 report completed/updated	Quarterly
Task 1H: Homeless Services Coordinator			
<p>Task 1H Description: The City of Lancaster will hire one full-time Homeless Services Coordinator position. The Homeless Services Coordinator will provide guidance to City leadership on homeless issues and oversee the City's efforts to address homelessness. The Coordinator will be responsible for the planning, preparing, implementing, and monitoring of homelessness programs and project activities within the City and surrounding area to ensure programs are successful and meeting the key performance indicators. The Coordinator will play a role in linking community service providers to ensure all gaps are bridged to get the appropriate and necessary services to the unhoused, ensuring program success.</p> <p>Alignment with New Framework To End Homelessness (Check all that apply)</p> <p><input checked="" type="checkbox"/> Coordinate- Regional and Local Annual Planning</p> <p><input type="checkbox"/> Prevent- Infuse Problem-Solving into Local Services</p> <p><input type="checkbox"/> Connect- Outreach and Navigation linked to Local Rehousing Services</p> <p><input type="checkbox"/> House- Co-Investment in Permanent Supportive Housing and Interim Housing; Locally Sited Time Limited Subsidies</p> <p><input type="checkbox"/> Stabilize- Local Eviction and Prevention prioritized and linked to formerly homeless residents</p> <p><input checked="" type="checkbox"/> Supporting Activity- Regional Planning, Advocacy, Implementation Coordination, Quality Improvement, Research & Evaluation, Practice to Advance Equity</p>			
	Key Performance Indicators/Metrics	Targets (Anticipated Impact)	Timeline
1H.i	Number of Funding Opportunities Applied For	Apply for 4 funding opportunities	Annually
1H.ii.	Number of Homeless Trainings/Technical Assistance	2 trainings/technical assistance hosted	Annually
1H.iii.	Number of Reports Completed/Updated	2 reports completed/updated	Bi-Annually
Task 1I: Interim Housing Emergency Set Aside Beds (Kensington Campus)			

Task 1I Description: The contracted provider will provide five Interim Housing Emergency Set Aside Beds to City referred persons experiencing homelessness by way of providing a safe, low-barrier, housing-focused, and supportive twenty-four (24) hour residence, while participants are working on locating, applying to, and obtaining their permanent housing. The provider will work in collaboration with the City, the Coordinated Entry System in Los Angeles County, and local service providers. The interim housing will accommodate 80 percent bed occupancy rate for each month of operation. The length of stay in each bed will be determined by how quickly the crisis or emergency is resolved.

Alignment with New Framework To End Homelessness (Check all that apply)

- ☐ **Coordinate-** Regional and Local Annual Planning
- ☐ **Prevent-** Infuse Problem-Solving into Local Services
- ☐ **Connect-** Outreach and Navigation linked to Local Rehousing Services
- ☒ **House-** Co-Investment in Permanent Supportive Housing and Interim Housing; Locally Sited Time Limited Subsidies
- ☐ **Stabilize-** Local Eviction and Prevention prioritized and linked to formerly homeless residents
- ☒ **Supporting Activity-** Implementation Coordination, Lived Experience

	Key Performance Indicators/Metrics	Targets (Anticipated Impact)	Timeline
1I.i.	Number of Interim Housing Placements	10 interim housing placements	Quarterly
1I.ii.	Number of Individuals Linked to Permanent Housing	10 individuals linked to permanent housing	Quarterly
1I.iii.	Number of Permanent Housing Placements	5 permanent housing placements	Quarterly
1I.iv.	Number of Individuals Referred to Supportive Services	10 individuals referred to supportive services	Quarterly

Task 1J: Lancaster Connect Online Resource Portal

Task 1J Description: Lancaster Connect is an online resource portal that offers a free, searchable list of Lancaster organizations and resources that provide services to the community in one centralized location. One of the major goals of the website is to assist those who are at risk of homelessness to improve their chances of stability through dedicated and targeted services, resources, and programs in the areas of housing, healthcare, education and training, family services, legal aid, career development, transportation, and food and nutrition. The City will subcontract for website design services, which will be managed by the Homeless Services Coordinator and updates to resources will be monitored by the Homeless Liaison. The website has built-in widgets to track visits and how users interact with the web page, such as overall visits to the web page, how long someone stays on the page, and what services they click on.

Alignment with New Framework To End Homelessness (Check all that apply)

- ☒ **Coordinate-** Regional and Local Annual Planning
- ☒ **Prevent-** Infuse Problem-Solving into Local Services
- ☒ **Connect-** Outreach and Navigation linked to Local Rehousing Services

<input type="checkbox"/> House- Co-Investment in Permanent Supportive Housing and Interim Housing; Locally Sited Time Limited Subsidies <input type="checkbox"/> Stabilize- Local Eviction and Prevention prioritized and linked to formerly homeless residents <input checked="" type="checkbox"/> Supporting Activity- Regional Planning, Advocacy, Implementation Coordination, Quality Improvement, Research & Evaluation			
	Key Performance Indicators/Metrics	Targets (Anticipated Impact)	Timeline
1J.i.	Collect, reconcile, and compile data to ensure resourcefulness of website.	A. At least 4,500 visitors B. At least 2,250 new visitors C. At least 6,000 sessions D. At least 40% of website traffic comes from direct searches E. Overall website rating averages above 2.5 stars (out of 5 stars) F. An average of 1-2 minutes per visitor G. An average of 2 pages per session per visitor H. At least 10 service providers register their organization and services are included on Lancaster Connect website	Quarterly
Task 1K: Moment-In-Time Flex Funds Program			
<p>Task 1K Description: The "Moment-In-Time" Flex Funds Program awards grants, limited to one-time use, to individuals and families at risk of homelessness for emergency or preventative services. This one-time assistance intends to completely resolve the crisis for which the funds have been requested and ultimately prevent individuals/families from "falling into homelessness." At least 75 percent of participants avoided homelessness as a result of the financial assistance. A minimum of 79 percent of funds will be for direct benefit to those experiencing a housing crisis.</p> <p>Alignment with New Framework To End Homelessness (Check all that apply)</p> <input type="checkbox"/> Coordinate- Regional and Local Annual Planning <input checked="" type="checkbox"/> Prevent- Infuse Problem-Solving into Local Services <input type="checkbox"/> Connect- Outreach and Navigation linked to Local Rehousing Services <input checked="" type="checkbox"/> House- Co-Investment in Permanent Supportive Housing and Interim Housing; Locally Sited Time Limited Subsidies <input type="checkbox"/> Stabilize- Local Eviction and Prevention prioritized and linked to formerly homeless residents <input checked="" type="checkbox"/> Supporting Activity- Advocacy, Implementation Coordination, Quality Improvement, Practice to Advance Equity			
	Key Performance Indicators/Metrics	Targets (Anticipated Impact)	Timeline

1K.i.	Number of Individuals Engaged	12 individuals engaged in program	Quarterly
1K.ii.	Number of Families Engaged	12 families engaged in program	Quarterly
1K.iii.	Number of Individuals Prevented from Becoming Homeless	12 individuals prevented from becoming homeless	Quarterly
1K.iv.	Number of Families Prevented from Becoming Homeless	12 families prevented from becoming homeless	Quarterly
1K.v.	Number of Individuals Served in the Program that Retain their Housing or Transition Directly into Other Permanent Housing	8 individuals served in the program that retain their housing or transition directly into other permanent housing	Quarterly
1K.vi.	Number of Families Served in the Program that Retain their Housing or Transition Directly into Other Permanent Housing	10 families served in the program that retain their housing or transition directly into other permanent housing	Quarterly
1K.vii.	Number of Individuals Imminently At Risk of Homelessness Supported through Flex Funds to Maintain Permanent Housing	12 imminently at-risk individuals supported through flex funds	Quarterly
1K.viii.	Number of Families Imminently At-Risk of Homelessness Supported through Flex Funds to Maintain Permanent Housing	12 imminently at-risk families supported through flex funds	Quarterly

Task 1L: The “Good Life” Manufacturing Training Program

Task 1L Description: The “Good Life” Manufacturing Training Program establishes a workforce development program that will educate, train, and employ Transition Age Youth (TAY) who are at-risk or are homeless. This program has two components that focus on preventing TAY from falling into homelessness. The first component is personal development including case management which aids participants in obtaining high school diplomas, documents, transportation, food, and removes barriers to housing. All participants are housed during the program and are followed up with for 12 months from program exit to ensure housing is retained. The second component is professional development and training in a field that allows participants to obtain employment with a living wage.

Alignment with New Framework To End Homelessness (Check all that apply) <input type="checkbox"/> Coordinate- Regional and Local Annual Planning <input checked="" type="checkbox"/> Prevent- Infuse Problem-Solving into Local Services <input type="checkbox"/> Connect- Outreach and Navigation linked to Local Rehousing Services <input type="checkbox"/> House- Co-Investment in Permanent Supportive Housing and Interim Housing; Locally Sited Time Limited Subsidies <input checked="" type="checkbox"/> Stabilize- Local Eviction and Prevention prioritized and linked to formerly homeless residents <input checked="" type="checkbox"/> Supporting Activities- Data Sharing & Tracking, Training & Capacity Building, Advocacy, Lived Experience, Practice to Advance Equity			
	Key Performance Indicators/Metrics	Targets (Anticipated Impact)	Timeline
1L.i.	Number of Individuals Served in Program	25 individuals served in program	Quarterly
1L.ii.	Number of Individuals Who Secured Unsubsidized Employment	13 individuals secured unsubsidized employment	Quarterly
1L.iii.	Number of Individuals Who Secured Transitional/Subsidized Employment	20 individuals secured transitional/subsidized employment	Quarterly
1L.iv.	Number of Individuals Who Increased Income	14 individuals increased income	Quarterly
1L.v.	Number of Individuals Receiving Case Management/ Care Coordination	18 individuals received case management/ care coordination	Quarterly
1L.vi.	Number of Individuals Retaining Housing for 12 Months Post-graduation	72 individuals retained housing for 12 months post-graduation	Annually
1L.vii.	Number of Individuals Transitioned into Permanent Housing 12 Months Post-graduation	44 individuals transitioned into permanent housing 12 months post-graduation	Annually
Task 1M: Wellness and Enrichment Program (Kensington Campus)			
Task 1M Description: The Wellness and Enrichment Program will offer a variety of wellness and enrichment programming to people experiencing homelessness; it will complement and enhance case management services provided in the interim housing on Kensington Campus. The program will provide groups focusing on life skills such as computer skills, financial literacy, job preparedness, and search; physical and mental health such as anger management, conflict resolution, and stress management; enrichment such as yoga, coffee, current events, daily nutrition, in order to support the whole person in developing skills to participate in a community successfully.			
Alignment with New Framework To End Homelessness (Check all that apply) <input type="checkbox"/> Coordinate- Regional and Local Annual Planning			

<input type="checkbox"/> Prevent- Infuse Problem-Solving into Local Services <input type="checkbox"/> Connect- Outreach and Navigation linked to Local Rehousing Services <input type="checkbox"/> House- Co-Investment in Permanent Supportive Housing and Interim Housing; Locally Sited Time Limited Subsidies <input checked="" type="checkbox"/> Stabilize- Local Eviction and Prevention prioritized and linked to formerly homeless residents <input checked="" type="checkbox"/> Supporting Activities- Training & Capacity Building, Advocacy, Implementation Coordination, Lived Experience, Quality Improvement, Research & Evaluation
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	Key Performance Indicators/Metrics	Targets (Anticipated Impact)	Timeline
1M.i.	Number of Individuals Served in Program	25 individuals served in program	Quarterly
1M.ii	Number of Permanent Housing Placements	10 permanent housing placements	Quarterly

Task 1N: Wellness and Enrichment Program (The Emerald Housing Community)

Task 1N Description: The Emerald is a new affordable housing community in the City of Lancaster that has been designed to create an empowering, prosperous, vibrant community in the heart of the region. The housing is specifically curated for low-income families, half of whom have experienced homelessness in the past. The Emerald follows a model of permanent supportive housing, which combines low-barrier affordable housing, and supportive services for families and individuals with disabilities. Onsite programs and services will include life skill resources, employment training, and transportation assistance. The Wellness and Enrichment Program will complement and enhance the planned supportive services at The Emerald by providing staff and resources for an interdependent wellness and enrichment program.

Alignment with New Framework To End Homelessness (Check all that apply)

- ☐ **Coordinate-** Regional and Local Annual Planning
- ☐ **Prevent-** Infuse Problem-Solving into Local Services
- ☐ **Connect-** Outreach and Navigation linked to Local Rehousing Services
- ☐ **House-** Co-Investment in Permanent Supportive Housing and Interim Housing; Locally Sited Time Limited Subsidies
- ☒ **Stabilize-** Local Eviction and Prevention prioritized and linked to formerly homeless residents
- ☒ **Supporting Activity-**
 - Training & Capacity Building, Advocacy, Implementation Coordination, Lived Experience, Quality Improvement, Research & Evaluation

	Key Performance Indicators/Metrics	Targets (Anticipated Impact)	Timeline
1N.i.	The Emerald combines low-barrier affordable housing, and supportive services for families and individuals with disabilities. Onsite programs and services will include life skill resources, employment	A. A total number of 150 persons participated B. Develop and implement Wellness and Enrichment Program policies and procedures C. Develop and implement curriculum including	A. Annually B. By end of Q1 C. By end of Q1 D. Quarterly E. Monthly F. Annually

	training, and transportation assistance.	personal and professional development skill-building opportunities D. At least 30% of housing community residents participated in program E. Monthly attendance will increase by 5% through the contract term F. At least 5 group topics will focus on living self-sufficiently and maintaining housing G. At least 80% of participants will complete a client survey H. At least 35% of participants surveyed will indicate self-improvement (participant self-identified that they believe they had personal and/or professional improvement as a result of the program)	G. Annually H. Annually
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Task 1O: Wellness and Enrichment Program Project Coordinator (Kensington Campus)

Task 1O Description: The Wellness and Enrichment Program Project Coordinator works to assist the Assistant Director of the Wellness and Enrichment Program in expanding the Wellness and Enrichment Stipend Program through the coordination of resources, schedules, equipment, meetings, and information, on time and within budget.

Amendment #1 deletes this program from this exhibit

Task 1P: Workforce Reconnection Program

Task 1P Description: The Workforce Reconnection Program will serve individuals experiencing homelessness and help them find and retain employment through job-readiness resources, case management, and an array of supportive services. Minimum 4 cohorts per year, 6-8 week programs. Participants in this program are also receiving services in other programs that provide case management including linkages and referrals to housing. Transitional housing support is offered.

Alignment with New Framework To End Homelessness (Check all that apply)

- ☐ **Coordinate-** Regional and Local Annual Planning
- ☐ **Prevent-** Infuse Problem-Solving into Local Services
- ☐ **Connect-** Outreach and Navigation linked to Local Rehousing Services

<input type="checkbox"/> House- Co-Investment in Permanent Supportive Housing and Interim Housing; Locally Sited Time Limited Subsidies <input checked="" type="checkbox"/> Stabilize- Local Eviction and Prevention prioritized and linked to formerly homeless residents <input checked="" type="checkbox"/> Supporting Activities- Training & Capacity Building, Advocacy, Lived Experience			
	Key Performance Indicators/Metrics	Targets (Anticipated Impact)	Timeline
1P.i.	Number of Individuals Served in Program	8 individuals served in program	Quarterly
1P.ii.	Number of Individuals Who Secured Unsubsidized Employment	8 individuals secured unsubsidized employment	Quarterly
1P.v.	Number of Individuals Receiving Case Management/ Care Coordination	8 individuals received case management/ care coordination	Quarterly
Task 1Q: Youth A.I. Learning Program			
<p>Task 1Q Description: Youth A.I. (Artificial Intelligence) Learning Program is an immersive 10-week workforce development opportunity for TAY ages 16-25 who are at-risk or homeless. The program is focused on preventing TAY from falling into homelessness by stabilizing their income and ability to remain employed with skills developed in an emerging field, where employment opportunities are expanding. This “earn and learn” program teaches youth the basics of artificial intelligence by exploring new and emerging career fields, interviewing leaders from diverse industries, completing a pitch project, and becoming certified in the top ten soft skills that employers value the most. In addition, the program will track employment retention, improved mental well-being, increased confidence and social skills, and improved job readiness. The program is focused on providing homeless prevention and housing stabilization.</p> <p>Alignment with New Framework To End Homelessness (Check all that apply)</p> <input type="checkbox"/> Coordinate- Regional and Local Annual Planning <input checked="" type="checkbox"/> Prevent- Infuse Problem-Solving into Local Services <input type="checkbox"/> Connect- Outreach and Navigation linked to Local Rehousing Services <input type="checkbox"/> House- Co-Investment in Permanent Supportive Housing and Interim Housing; Locally Sited Time Limited Subsidies <input checked="" type="checkbox"/> Stabilize- Local Eviction and Prevention prioritized and linked to formerly homeless residents <input checked="" type="checkbox"/> Supporting Activities- Training & Capacity Building, Advocacy, Lived Experience			
	Key Performance Indicators/Metrics	Targets (Anticipated Impact)	Timeline
1Q.i.	Number of Individuals Served in Program	12 individuals served in program	Quarterly
1Q.ii.	Number of Individuals Who Secured Unsubsidized Employment	12 individuals secured unsubsidized employment	Quarterly

FUNDING AGREEMENT FOR HOMELESS SERVICES
CONTRACT NO. HI-23-004, AMENDMENT ONE

1Q.iii.	Number of Individuals Who Increased Income	10 individuals increased income	Quarterly
1Q.iv.	Number of Individuals Receiving Case Management/ Care Coordination	12 individuals received case management/ care coordination	Quarterly

**PRICING SCHEDULE
CITY OF LANCASTER
LOCAL SOLUTIONS FUND**

Maximum Contract Amount Not to Exceed: \$5,684,043

The following shall constitute the maximum Measure H funding that Local Jurisdiction may be allocated for each fiscal year that this Agreement is in effect and as approved by the County Board of Supervisors (Board) annually:

- Year One: July 1, 2023, through June 30, 2024, contract amount shall not exceed **\$4,184,729.**
 - \$2,379,969 in One Time Carryover
 - \$1,665,904 in LSF - Local Homeless Services and Housing Programs
 - \$138,856 in One-Time Quarter 4 (LSF - Local Homeless Services and Housing Programs)
- Year Two: July 1, 2024, through June 30, 2025, contract amount shall not exceed **\$1,499,314.**
 - \$1,499,314 in LSF - Local Homeless Services and Housing Programs
- Year Three: July 1, 2025, through June 30, 2026, To Be Determined.
- Year Four: July 1, 2026, through June 30, 2027, To Be Determined.

Any increase in funding to each fiscal year shall be at the County's sole discretion and implemented through a written amendment to this agreement. All Board approved allocations in this agreement are made available throughout the term of the agreement.

LOCAL HOMELESS SERVICES AND HOUSING PROGRAMS BUDGET*		
STAFFING COSTS		
Position	FTE	Total
Homeless Services Coordinator	1.0	\$ 426,656
Homeless Liaison	0.5	\$ 60,000
STAFFING COSTS		\$ 486,656
PROGRAM OPERATIONS COSTS		
2024 Lancaster Community Homeless Plan		\$146,432
A Place-In-Time Program Expansion		\$75,000
Community Ambassadors Program		\$200,000
Community Services Mini-Grant Program		\$440,000
Family + As One Interim Housing Program		\$562,000
Feed the Need Food Distribution Program		\$585,000
Interim Housing Emergency Set Aside Beds at Kensington Campus		\$600,000
Lancaster Connect Online Resource Portal		\$50,000
Moment-In-Time Flex Funds Program		\$259,955

FUNDING AGREEMENT FOR HOMELESS SERVICES
CONTRACT NO. HI-23-003, AMENDMENT ONE

The "Good Life" Manufacturing Training Program	\$765,000
Wellness and Enrichment Program (Kensington Campus)	\$725,000
Wellness and Enrichment Program (The Emerald Housing Community)	\$100,000
Wellness and Enrichment Program Project Coordinator, Kensington Campus	\$30,000
Workforce Reconnection Program	\$506,000
Youth A.I. Learning Program	\$153,000
OPERATIONS COSTS	\$5,197,387
LOCAL HOMELESS SERVICES AND HOUSING PROGRAMS GRAND TOTAL	\$5,684,043

NOTE: *Local Homeless Services and Housing Programs Budget also includes: One-Time Carryover; One-Time Quarter 4 LSF

**Changes within line items and/or categories require written authorization from the County Project Manager. Written authorization may be defined to include letter, email, and fax. A contract amendment is not required for changes within line items of a funding category, not to exceed the maximum contract amount.